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Being recognized as one of the most sustainable companies in the world by a leading index like Dow Jones brings a responsibility to constantly improve; to leave a positive footprint so deep that it forges a path to a better future.



# A positive footprint for a more sustainable future

As a global healthcare company serving more than 800,000 patients worldwide, we have always seen Sustainability as a priority and a long-term commitment.

Thanks to the generosity of thousands of donors and the tireless efforts of the Grifols team, we are able to produce plasmaderived therapies and other innovative diagnostics solutions and services that make a difference to patients every day.

In our quest to further increase global patient access to lifesaving products and therapies, we are pioneering public-private collaboration agreements with countries all over the world with a view to supporting an increase in their levels of plasma self-sufficiency. Two excellent examples of this commitment are our partnerships with Canadian Blood Services (CBS) in 2022 and with the Egyptian government in 2021.

Grifols also continues to actively contribute to optimizing public health system resources across a number of European countries. In 2022, our Hospital Plasma Processing Program helped deliver savings of EUR 73 million for the Spanish health service.

Our Sustainability plan, which is the foundation for our Strategic plan, is underpinned by six key pillars and is fully aligned with the UN Sustainable Development Goals (SDGs). Since 2021, Grifols has also been a member of the UN Global Compact, a sustainable development and corporate social responsibility initiative, which is another strong, visible reflection of our pledge to support a sustainable transformation.

Our Sustainability roadmap is shaped by the Grifols 2030 Agenda, which features 30 ESG goals for the entire organization. In 2022, we made significant progress once again towards meeting our commitments. We set interim targets for the 2022-2024 period to monitor our progress and ensure that we meet our milestones.

In response to one of our top priorities, we reduced our greenhouse gas emissions by switching to renewable energy sources – which now account for 26% of our total electricity use – and by harnessing greater energy efficiencies in all our production units.

Another important component of our Sustainability efforts is to consistently roll out far-reaching social-investment initiatives, which are complemented by the activities of our three foundations: the Probitas Foundation, the Víctor Grífols i Lucas Foundation and the J.A. Grifols Foundation.

We have also maintained a clear focus on our people, the source of our progress. We have stepped up training, enhanced equality, become more inclusive and moved closer to gender parity. Our inclusion in the Bloomberg Gender-Equality Index for the third consecutive year is a clear endorsement of our ongoing engagement in the pursuit of equality.

Our achievements in 2022 were made possible by a leadership team that believes firmly in Sustainability. As Chairman of the Sustainability Committee, I want to emphasize our unwavering commitment to motivating and inspiring our teams to embrace our values and build a culture of Sustainability as we engage with donors, patients and society as a whole.

I am particularly proud of the fact that the way we conduct business every day leaves a positive footprint on society while growing our company sustainably and ensuring we remain financially viable. In 2022, the socioeconomic impact\* generated by Grifols stood at over EUR 9.6 billion and the social value\*\* created by our plasma centers for donors, patients and local communities was EUR 29 billion.

The report that follows offers a detailed overview of our Sustainability strategy, actions and progress and explains what drives us in our quest to become a better company. To do things better and to build a better tomorrow.

# Leadership. Commitment. Recognition.



# We improve

# people's health

Since 1909, we have been delivering innovation and driving plasma science forward to support progress, undertaking our activity with responsibility and Sustainability guided by a global approach and a robust set of values and ethical principles



#### **Plasma Procurement and Biopharma**

Production and commercialization of plasmaderived and non-plasma therapies

83%

over revenue



#### **Diagnostic**

Cutting-edge diagnostic solutions for blood and plasma analysis

11%

over revenue



#### **Bio Supplies**

Biological products for non-therapeutic use

2%

over revenue



#### **Others**

Specialist pharmaceutical products and solutions for hospital operations

4%

over revenue



# ☆ A bridge between donors and patients

More treatments thanks to the generosity of our donors

#### ☆ Sustainable business model

We add value to the economy, society and the environment

#### **☼** Robust governance

We have strengthened our leadership team

#### **X** Transformation underway

We have clear priorities

# ☆ Commitment to the UN Global Compact

We do our bit to contribute to a sustainable transformation

# ☆ Roadmap for Grifols 2030 Agenda

30 goals structured around six SDG-aligned pillars

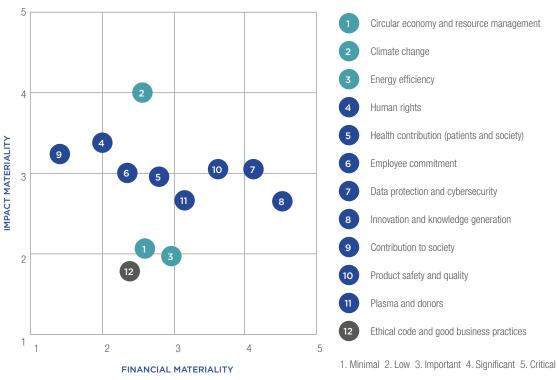
# A sustainable roadmap

We have made huge progress on integrating Sustainability into our business model in recent years, with a view to raising the value added and positive impact generated by our activity



#### Identifying key areas

This double materiality assessment has delivered an objective strategic framework and allowed us to update our ESG roadmap.



# **2030** Agenda









<b>Commitment to Donors and Patients</b>	Intermediate	Status
Achieve EUR 18 million per year in donations to support patient programs	€13M/year	<b>Ø</b>
<ul> <li>Increase donations of clotting factors to 240 million IU</li> </ul>	90M IU	<b>②</b>
<ul> <li>Achieve 90% approval among donors for positive customer service (good or excellent rating)</li> </ul>	n/a	•
Attain 80% referral rate from active donors	n/a	
<ul> <li>Increase ratings via the Donor Hub by 45%</li> </ul>	Same 2030 target	×
Environmental responsibility	Intermediate	Status
• 55% decline in GHG emissions per unit of production	-15%	<b>Ø</b>
• 15% increase in energy efficiency per unit of production	+5%	<b>Ø</b>
100% electricity consumed from renewable sources	27%	<b>Ø</b>
Promote decarbonization in business travel and work commutes	Same 2030 target	<b>Ø</b>
Increase circular economy measures at each stage of the operational life cycle	Same 2030 target	<b>Ø</b>
$\bullet$ Protect $\mathbf{biodiversity}$ in the company's natural areas to capture $\mathrm{CO}_2$	Same 2030 target	<b>Ø</b>
Social Impact	Intermediate	Status
Increase the number of social outreach initiatives and investments by 50%	35%+ (initiatives) 13%+ (investments)	0
Allocation of 25% of social initiatives for STEM scholarships for women	20%	<b>Ø</b>
Reach \$1 million in donations of products and medicines for emergency relief efforts	\$750k	<b>②</b>
• Increase funds for José Antonio Grífols Lucas Foundation by 10%	10%	<b>②</b>
<ul> <li>Increase by 10% the amount allocated to bioethics grants and by 20% number of activities developed by Victor Grifols Lucas Foundation</li> </ul>	10%	•
Ethical commitment	Intermediate	Status
• Implement ESG criteria among suppliers up to 60-80% of total spending volume	25%	<b>×</b>
• Maintain Biopharma claims ratio in ≤ 1/50,000	Same 2030 target	•
Maintain <1 critical deficiencies identified by external audits (health regulatory authorities)	Same 2030 target	•



Innovation Intermediate Status

• Promote in-house and external innovation in core therapeutic areas

• Achieve 80%+ of milestones defined in key innovation projects

• Allocate at least 75% of R+D investment to

new products and market development





Our People	Intermediate	Status
Impart 100 hours of training hours/year/person	Same 2030 target	0
<ul> <li>Deliver annual training to 70-80% of the workforce</li> </ul>	Same 2030 target	<b>Ø</b>
<ul> <li>Increase percentage of women in Senior Manager roles to 50%</li> </ul>	41%	<b>②</b>
• Increase percentage of people with disabilities to <b>3-5%</b> of total employee pool	Same 2030 target	<b>②</b>
• Ensure women comprise <b>50%</b> of interviews for managerial positions	45%	<b>②</b>
<ul> <li>Maintain employee turnover rate below industry average*</li> </ul>	Same 2030 target	$\otimes$
Achieve 70% overall employee engagement rate per department	63%	<b>②</b>
• 75% increase in installations certified as healthy workplaces	54%	<b>②</b>
• 15% decrease in LTIFR (lost time injury frequency rate)	5,3%	<b>②</b>
• 75% of installations with ISO 45001 certification	54%	<b>Ø</b>



**NURIA PASCUAL** 

VP CORPORATE TREASURY & RISK MANAGEMENT INVESTOR RELATIONS AND SUSTAINABILITY

# Our business model creates value

# Input

#### DONORS

920,000 + donors

+25% plasma donations

390+ plasma centers

#### RESOURCES

€351M net R+D investment\*

€298M capex

€1.5Bn+ acquisitions

€21.2Bn+ in assets

#### TEAM

26.314 employees\*

60% women

90+ nationalities

51% 30-50 years

#### PLANET

34M€ environmental

3Mm<sup>3</sup>+ water consumption

965M kWh+ energy consumption

+26% renewable energy

#### INNOVATION

Robust ecosystem

#### GOVERNANCE

New leadership

33% women on Board of Directors

#### \* Including Grifols and Biotest

\*\* Human rights



# ETHICAL COMMITMENT

#### **AMBITION**

Increase our positive impact to strengthen our sustainable business model

- Transparency
- Compliance
- Independence Sustainability
- Commitment to patients and donors
- Employee pool
- Social impact



# Value creation

#### PATIENTS

800,000+ treated

€23.8Bn value creation

5.7x quality of life improvement\*\*

€21M to access treatment

80+ patient organizations

#### RESOURCES

€9.6Bn economic impact generated

€6.1Bn revenues

€1.2Bn adjusted EBITDA

€719M total tax contributions

€11M community investments

#### TEAM

193,000 jobs created

4.7M+ training hours

899 disabled employees

98% permanent contracts

70% training hours delivered to women.

#### PLANET

-28% GHG reduction per unit of production

+8% energy efficiency per unit of production

8% water savings

-24% carbon footprint in Scopes 1 and 2

#### WE CONTRIBUTE TO 10 SDGs



ECONOMIC PERFORMANCE





















<sup>\*\*</sup> In relation to plasma-derived medicines costs.

# Global footprint

#### **North America**









Clayton

Denver

Emeryville

Los Angeles

San Diego

Memphis Montreal

North Carolina Hub

Research Triangle Park

Emeryville

San Carlos

California Hub

South San Francisco

Los Angeles

San Diego

US **298** 

Canada 1

**CALIFORNIA HUB** 

**NORTH CAROLINA HUB** 

Raleigh-Durham

Montreal

Clayton

Research Triangle Park







Memphis

Denver

San Carlos

South San Francisco

Denver

Memphis

Los Angeles

San Diego

Emeryville

Corporate Headquarters



R&D Centers

Biopharma Centers

(**ED**) Diagnostic Centers

Bio Supplies Centers

Others Centers

Plasma Donor Centers

Clayton

Los Angeles

Montreal

Raleigh-Durham

Emeryville

Raleigh-Durham

San Diego





# We are health

We are the bridge between donor and patient. As we work to guarantee blood plasma supply, we build strong communities and take great care of our donors, because it is thanks to their generosity and commitment that we are able to develop our plasma-derived treatments, essential to improve the health and well-being of thousands of patients

Progress in 2022

920,000+

donors

800,000+

patients treated

€29Br

social value generated for donors, community and patients

532

inspection days at plasma centers (including Biotest)

# We work tirelessly to guarantee the

# supply of plasma



World's largest network

390+

## raising awareness

#### **Campaigns and partnerships**

in the U.S. and Europe

Support for International Plasma Awareness Week (IPAW)

Engagement with **authorities** and **patient associations** 

Support for **policies** to promote strategic self-sufficiency

## self-sufficiency

Moving forward with the strategic alliance in **Egypt** 

New alliance with

**Canadian Blood Services (CBS)** 







# Our commitment to donors



donor health, safety and well-being

their human rights and adhere to nondiscrimination principles to guarantee equal

they give informed consent before donating

local laws in relation to remuneration and

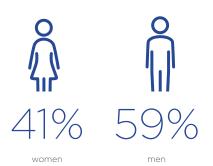
local communities in the areas where donation

with data protection laws and take all necessary measures to protect donor privacy

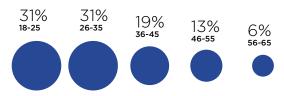
open communication and free exchange of information, raising awareness around the uses

that every interaction is professional, respectful, useful and pleasant

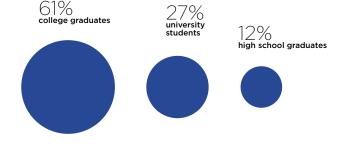
# Our donors represent a cross-section of society



#### AGE



#### **EDUCATION**



# We generate **value** safely

#### Donors: €2.6Bn



# ☆ Physical and psychological well-being

Feel better, have better social lives and spend more time with friends and family

#### **☆ Financial stability**

Additional income to cover needs and expenses

#### ☆ Education costs

Greater confidence in their future, as they are better able to afford tuition fees and university-related expenses

#### 

Their health improves, as they can afford better quality food and do more exercise

# **Social value**

generated for donors and their communities

€5.2Bn

# Socio-economic value

generated by our plasma donation centers

- €4.6B∩ Economic impact
- •122,500 Jobs created

#### Local communities: €2.6Bn

#### \* Access to health

A healthier community, because only healthy people can donate and more people may benefit from plasma proteins

#### **\* Economic impact**

It is estimated that around 77% of remuneration given to plasma donors is spent within a 30-kilometre radius



# Our commitment to patients

Our interactions with patients and patient organizations are underpinned by three crucial, unwavering commitments, always with the utmost respect for human rights



#### Our programs

#### Patient support initiatives in the U.S.

Working actively for patients so they can access the treatments they need

€11.8M

value\* of support provided in 2022

4,185

patients benefited in 2022

# **Support for the World Federation of Hemophilia's Humanitarian Aid Programme**

Facilitating treatment for patients in developing countries

8,245

patients treated 2014-2021

33.5M

international units donated in 2022

30+

countries

#### **Collaboration with Direct Relief**

Providing health professionals with medical resources in the aftermath of natural disasters and other humanitarian emergencies

€2.0×

value of medicines donated 2019-2022

€0.71

value of medicines donated 2022

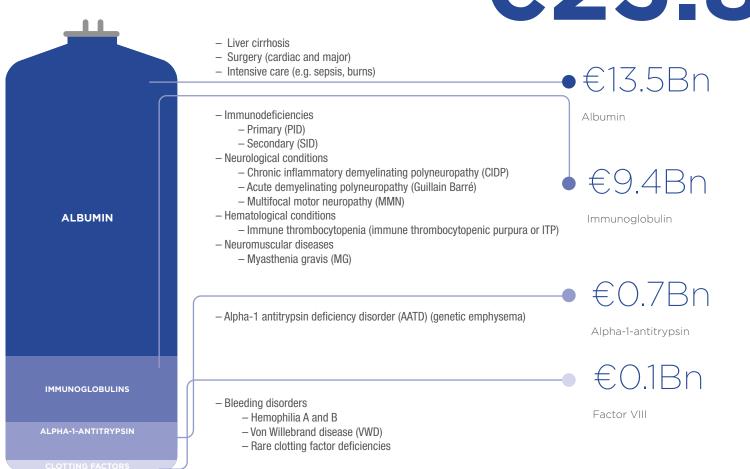
<sup>\*</sup> Includes product value and financial support.

# We improve patients' quality of life

Plasma treatments are extremely beneficial and most are on the WHO's list of essential medicines, because there is often no available alternative

Plasma proteins can be used to treat a **broad range** of conditions

€23.8Bn



Positive impact on **patients** 

Improvement in **quality of life** in relation to the cost of treatment



# We are trust

Our corporate Sustainability strategy is rooted in the core values and principles that underpin everything we do. We act with full awareness of our responsibilities in terms of human rights, anti-corruption, transparency and ethical production standards that ensure safety and quality

#### **Progress in 2022**

new corporate policies:

Mental health policy **Procurement policy Climate action policy** 

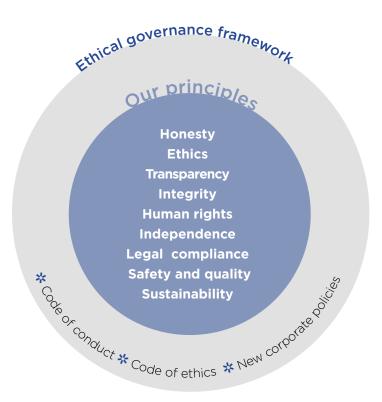
new director appointed to the Sustainability Committee

independent directors on the Grifols' Board

of employees have undergone specific training of anti-corruption policies and procedures

# We know that doing things

right adds value



#### **Grifols Ethics Helpline**

Offers a channel for employees and third-party partners to express any doubts or concerns

355



# Strengthening our leadership

We advance as a responsible, transparent and committed company that creates long-term sustainable value

#### **Our Board of Directors**

VÍCTOR GRIFOLS ROURA

STEVEN F. MAYER RAIMON GRIFOLS ROURA

VÍCTOR GRIFOLS DEU TOMÁS DAGÁ GELABERT ÍÑIGO SÁNCHEZ-ASIAÍN MARDONE ENRIQUETA FELIP FONT JAMES COSTOS CARINA SZPILKA LÁZARO THOMAS GLANZMANN MONTSERRAT MUÑOZ ABELLANA

Propietary
 Executive
 Independent
 Other external

SUSANA GONZÁLEZ RODRÍGUEZ

NURIA MARTÍN BARNÉS, SECRETARY / NON-MEMBER

**58%** 

Independent directors

Independence

in the committees made up of nonexecutive directors, at least two of whom are independent



33%
Female

**Diversity** 

of skills and experience

•

Independent Lead Director Commitment

of the Board of Directors to the strategic objectives

I have spent most of my life leading Grifols. It is now a robust company and is in capable hands, which is why the time has come for me to step back. It has been an honor to chair the Board and manage the company for so many years. My experience and expertise will always remain fully available to Grifols.

VÍCTOR GRIFOLS ROURA

HONORARY CHAIRMAN

99



# Our governance is robust

Our commitment to Sustainability is promoted at the highest level of the organization integrated into corporate governance



The **Sustainability Committee,** which is a committee of the Board of Directors, stipulates the company's principles and commitments in relation to environmental and social responsibility and oversees the integration of financial and non-financial reporting on Environmental, Social and Governance (ESG) matters.



CHAIRMAN

9



It is a great honor to start this journey as a Grifols' Sustainability Committee member. I am proud to be contributing to advance on its ESG roadmap, as well as to make steady progress on our positive impact on society, environment, our people, our donors and patients. In a time when everyone seems to be set for meaningful Sustainability, the company is stepping up to turn commitment into action.

ENRIQUETA FELIP FONT MONTSERRAT MUÑOZ ABELLANA

# We safeguard

# human rights

Our strategy evolves thanks to continuous improvement procedures and promotes training and engagement at all levels

Our activity is guided by the fundamental principles of bioethics to protect the safety and dignity of everyone and to ensure that we approach the implications of advances in health sciences ethically.

#### A culture of understanding and respect for Human Rights

- Strengthen governance
- Raise greater awareness and increase education
- **Promote** transparency
- **Specific**, measurable action plans
  - Human Rights policy
- \* Due diligence
- Impact analysis
- Impact identification and prioritization
- Minimisation and mitigation of impacts
- Remediation and grievance procedures
- Grifols Ethic Helpline



☆ Patient rights to health:
access to medicines

Donor rights: protection of vulnerable groups

**☆** Patient safety: **counterfeit medicines** 

☆ Employee rights: non-discrimination, equality and diversity

Cccupational health and safety

**\* Non-harassment** workplace

\* Employee training and development

★ Human rights in the value chain



# A responsible value chain

#### Guaranteeing the maximum safety and quality of our products

Each business unit has policies and procedures in place to ensure this commitment throughout the value chain. Our quality system applies to all of the company's operations

509

internal audits
(including Biotest)

49

inspections by healthcare authorities and accredited inspection organisms (including Biotest) 201

audits of suppliers 100% favorable (including Biotest)

- All professionals involved in procurement processes, including Grifols team members and third-party suppliers, must comply with all rules and regulations, as well as the ethical, social, environmental and privacy standards..
- We identify the critical attributes of our products, carrying out **exhaustive controls and audits**
- Labels and leaflets for our products, materials, promotions and **marketing** are prepared with the utmost responsibility, in accordance with the law and regulatory requirements.
- Our complaint, product recall and falsified medicine prevention systems afford peace of mind for patients and healthcare professionals.

As a company that operates in the healthcare industry, ensuring the maximum safety and quality of our products and services is part of our essence, which is driven from top management and is specifically ratified in the Code of Ethics. We promote a sustainable and responsible value chain, and therefore our standards, articulated through policies and procedures, go beyond the strict regulatory frameworks. We move towards excellence in management, preventing or mitigating possible negative effects that could impact human rights or the environment.

NÚRIA JORBA
VP GLOBAL PROCLIREMENT







# We are pioneers

Patient-centric innovation is an intrinsic part of our identity. We are pioneers in plasmapheresis and our end-to-end research strategy supports the development of diagnostic and therapeutic solutions delivered through internal and external projects

**Progress in 2022** 

€351M

investment in R&D and innovation

people working in R&D and innovation

external research resources

# We drive progress

Our key priorities



#### **☆** Accelerate progress

- New therapies, products and services
- Improvements and new indications for existing products

#### 

- Healthcare systems
- Competitiveness

#### **☆** Cooperate

• Support scientific cooperation, education and research capabilities to drive progress in scientific knowledge

#### **☆ Optimize**

- Secure greater efficiency
- Improve internal productivity



**Accelerate and prioritize projects** 

**Optimize** the organizational structure

**Build new innovation models** 



# Driven by science and innovation

Advances in life sciences must always go hand-in-hand with the humanist component. Scientific progress should always take society's ethical framework into account.

#### We are committed to three fundamental, universal principles

#### **Respect for people**

We value people's freedom and independence to make their own decisions and we believe in the need to support vulnerable people participating in research.

# Welfare We safeguard

We safeguard the health of everyone participating in clinical trials, always prioritizing patient well-being over professional or scientific interests.

# Fa

#### **Fairness**

We pay close attention to the principles and consequences of research and we believe participant selection must be completely fair.

#### We take a comprehensive approach to cooperation

# Sponsorship: ISR Program

We support and sponsor research projects related to plasma proteins

\$8M+

in 5 years for research projects to complement public-sector investment

# **Grifols Scientific Awards** and research grants

We recognize innovative proposals that improve people's health and quality of life



in 5 years for scientific awards and research grants

# The Grifols chair for the study of cirrhosis

We promote research and knowledge of liver diseases



invested over the last 5 years on liver disease research

#### Plasmatology Journal

We back the first ever scientific journal specializing in plasma to put all the research in the field in one place

23

articles published since launch in March 2021

# **Ecosystem** and organizational structure

We promote stronger scientific knowledge and seek out new opportunities and collaborations



Co-innovation programs

- Sponsorship of research programs
- Investment in research companies
- Collaborations with excellence centers • Scholarships & awards: Grifols Scientific Awards
  - Strategic alliances
  - Academic collaborations

innovative treatments, products and services, promoting the continuous improvement of existing products and operations, and cooperating with the players in the innovation ecosystem.'

> ALBERT GRIFOLS **COMA-CROS**

CHIEF SCIENTIFIC INNOVATION OFFICER AT GRIFOLS

# Our **innovations** in 2022

#### Main treatments in the pipeline

#### **\* Xembify® for CLL**

 Subcutaneous immunoglobulin (SCIG) (Xembify<sup>®</sup>) to prevent infections in patients with chronic lymphocytic leukemia (CLL)

#### \* Antithrombin III for sepsis

 Applying artificial intelligence and diagnostic testing technology patented by Endpoint Health to identify the sepsis patients most likely to respond to treatment with Grifols' antithrombin III

#### **\* Recombinant therapy for hepatitis B**

- Recombinant polyclonal antibody therapeutics for chronic hepatitis B virus (HBV) infection, delivering a far higher neutralizing potential than current therapies and vaccines
- In the preclinical development phase

#### \* Fibrinogen for acquired deficiency

- Adjusted Fibrinogen Replacement Strategy (AdFirst) trials in patients suffering significant blood loss in major spinal surgery and pseudomyxoma peritonei (tumor)
- In Phase 3 clinical development

# \* Trimodulin for severe community-acquired pneumonia (sCAP)

- A new polyclonal antibody preparation with high content of immunoglobulins (lgM, lgA and lgG) as a treatment for severe community acquired pneumonia (sCAP).
- Successful interim analysis with 120 patients

#### **☆ Cytotect® for citomegalovirus infection**

- Hyperimmune globulin approved for the prevention of citomegalovirus (CMV) infection in immunocompromised patients
- In Phase 3 clinical development for new indication in the prevention of mother-to-child transmission (MTCT) of CMV





# Launch of Yimmugo® (IgG commercialized Next Generation)

Now being commercialized in Germany



# Approval of Xembify<sup>®</sup> in Europe and Australia

Approval from various European health authorities and from the Australian authorities for primary and selected secondary immunodeficiencies



# **TAVLESSE** \* rollout in Europe

Indicated for use in Immune thrombocytopenia (ITP) in adult refractory patients, launched in some new European markets such as: the Czech Republic and Norway



# A broader footprint for VISTASEAL™

This biological sealant, used to control bleeding during surgery, has been launched in Canada, Italy, Switzerland, Estonia, Lithuania, Latvia and Australia



## Main diagnostic solutions in the pipeline

#### **※ Procleix® Plasmodium receives CE mark**

The Procleix® Plasmodium assay allows the nucleic acid test (NAT) to detect the presence of a protozoan parasite that causes malaria via blood samples, improving safety levels for European blood banks

## \* New DG Gel 8 Direct Coombs card launched in U.S. market

Designed for direct antiglobulin tests used to investigate hemolytic disease of the newborn, blood transfusions and autoimmune haemolytic anemia

#### **\* FDA approves Blood Typing Manager**

Blood typing tool which enhances the efficiency and productivity of transfusion laboratories

#### **p** FDA clearance for AlphaID™At Home

A free, direct service in the U.S. allowing adults to screen for their genetic risk level of developing Alpha1-antitrypsin deficiency using a saliva sample with no medical prescription

## **Digital innovation**

Digital innovation is a core component of everything we do

#### \* Grifols debuts blockchain technology

We are pioneers in developing Blockchain technology, which we believe is crucial to better safeguard our information.

We want to improve overall customer experience in contract and reimbursement processes.

# \* Research using artificial intelligence (AI)

We used applied AI to examine the molecular mechanisms of immunoglobulin in autoimmune and inflammatory diseases which respond differently to treatment with intravenous immunoglobulin.

# ☆ Grifols Innovation partners with Google

Grifols Innovation with Google Academy (GIGA) is a digital culture initiative intended to promote a strong innovative mindset throughout the company.

# \* Al to pare down our environmental impact

By applying AI to the way we operate our facilities, we successfully slashed energy use for air conditioning by 18% at our Diagnostic facilities in Barcelona.



# We are team

The effort and dedication of our people improves patients' lives and helps create a healthier world. We are committed to a more human leadership style and a corporate culture where training, promotion and talent are the driving forces behind professional development, and where diversity, inclusivity, equal opportunities and parity are unwavering priorities

**Progress in 2022** 

26,000+

people employed (including Biotest)

90+

nationalities

65%+

of promotions are women







One of the best places to work



- \* Be **responsible** and sustainable and engage our teams
- **X** Guarantee diversity, inclusivity and equal opportunities
- \* Ensure **safety** and protect health and well-being
- \* Ensure open dialogue
- \* Work as a **team** to innovate
- ☆ Deliver customized training for everyone
- ☆ Roll out a professional **development** model that identifies strengths and growth areas
- ☆ Offer competitive remuneration packages

# Closer to our people

#### Strategic initiatives





"Our corporate culture is underpinned by robust ethical values that are crucial for continued growth. This commitment is shared by the more than 2,200 members of the Biotest team, who are all part of the Grifols family. Together, we have all the talent we need to continue to spearhead and strengthen the global plasma industry, and ultimately better serve our clients and patients."

**MONTSE GAJA** GRIFOLS CHIFF HUMAN RESOURCES OFFICER

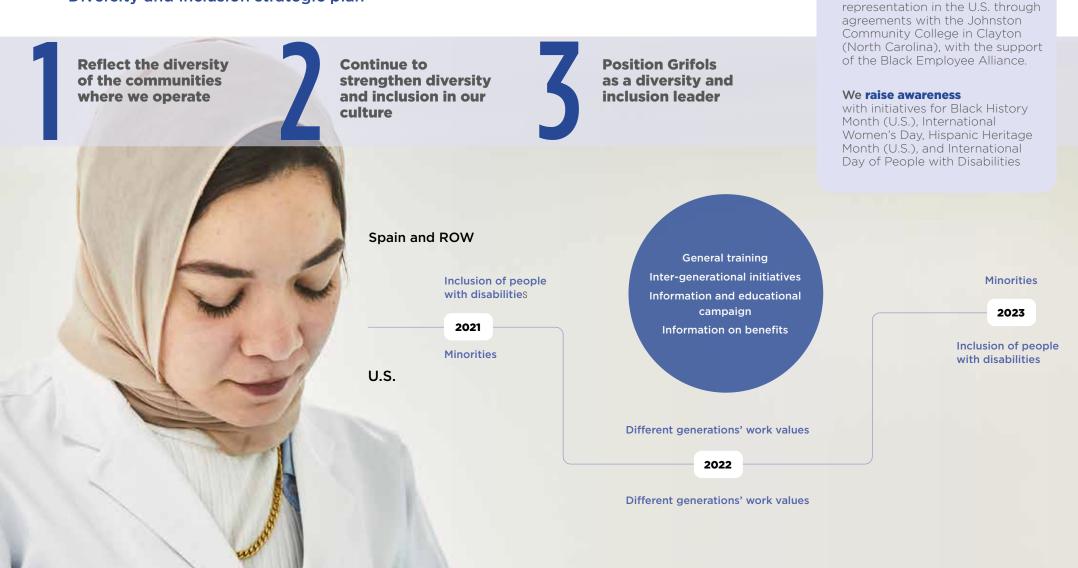
**Success stories** 

We are actively improving ethnic

# We champion diversity and inclusion

Two indispensable values that help generate new ideas and drive innovation

Diversity and inclusion strategic plan



#### 6

# We endorse **equality**

#### We take an integrated approach to equality



#### In the workplace

- We we work to ensure zero discrimination
- We encourage mutual respect among the team



#### In our culture

- We support and value individual differences
- We offer information and training on rights and responsibilities around fairness, equality and respect



#### In talent development

- We guarantee equal employment opportunities
- We attract talent and support development for every professional

#### **Gender pay parity**

We roll out initiatives across various areas with a view to improving gender equality: we review periodically promotion processes, we use inclusive language, we raise awareness of women in Science, Technology, Engineering, Maths (STEM) roles and our volunteering initiatives focus on helping women at risk of social exclusión.

We are completely committed to real equality that ensures the same opportunities and pay with no gender gap.

#### Adjusted pay gap









# Integration of people with disabilities

Our specialist teams in Ireland, Germany and Spain made good headway in 2022:

- Increased footprint in specialist forums, cooperations and partnerships.
- Created a specific internship program
- Improved communication and adapted web platform for vacancies.

# Zero tolerance for any kind of discrimination or harassment

In 2022, **110** measures were delivered through affirmative action plans.







#### 6

# We develop talent

Our people management is underpinned by robust values and driven by clear goals



Attracting talent



Training and development



Performance management



Commitment and retention



Internal growth



Talent and succession



#### **Success stories**

### **Talent Program: creating future leaders**

Program for high-potential participants to build key leadership skills and abilities. It includes training, rotation through areas and mentoring with senior Grifols leaders

#### **Global recognition program**

Designed to build an environment where people are recognized and rewarded for their contributions, performance and conduct.

More than **19,000** recognitions since launch in July 2022

#### The Grifols Academy is going from strength to strength



THE GRIFOLS ACADEMY PROFESSIONAL DEVELOPMENT

THE GRIFOLS ACADEMY PLASMAPHERESIS



THE GRIFOLS ACADEMY
TRANSFUSION MEDICINE

2,001 4,468

training hours

13,736

**39,099** training hours

5,518 participants

25

training actions

#### Strong progress in training

4,718,814

total training hours

70%

training hours delivered to women

170,000+

training hours on health, safety and the environment

94%

online training sessions

594

executives participating in professional development programs

4 GRIFOLS

participants

# We support **health** and **well-being**

# New **Well-being** strategic plan: **Care for your heart**

Three-year plan to treat two cardiovascular risk factors per year

2022

2023

2024

Mental health and exercise

Alcohol abuse and nutrition

Restorative **sleep** and tobacco addiction



Work-life balance

"Flexibility for U" fosters mutual trust and responsibility between the company and its employees. It offers a range of options including remote working and flexible hours

74%

of eligible employees took part in this initiative



#### **Success stories**

#### **Pioneers in protecting mental health**

Specific training delivered by the Grifols Academy, as well as monthly tips and mindfulness classes

#### Two new corporate policies launched

Mental health policy Health and safety udpated policy

#### **Emphasizing the importance of** physical exercise

The Grifols Worldwide Challenge is the firstever step race created by Grifols as a healthy activity to prevent cardiovascular disease.

1,100+

97

35M+

participants

teams

steps





# We are community

We are determined to make a positive impact on society, helping people to live more and live better, with far-reaching, direct-impact social initiatives delivered through our foundations. We participate actively in local communities, support local organizations and strive to increase the multiplier effect generated by our activity

#### Progress in 2022

€32M

for far-reaching social initiatives

€9.6Bn

total economic impact

193,000+

iobs created

# We have a **positive impact**

# on society

The core lines of action delivering our commitments apply to all stakeholder groups



# Broad social footprint



### **Patient organizations**

**80+** 

organizations supported

Across **4 strategic lines of action** through our donation program:

- **\* Education and empowerment**
- \* Awareness and visibility
- \* Protection and access
- **\* Experience and well-being**

In 2022, we launched our Plasma Educational

**Program** for patient associations in Europe.

The **core guiding principles** of our cooperations and interactions with patient associations:



### **Health systems**

The value we add as a partner...

### **Public-private partnerships**

We help countries become self-sufficient in plasma-derived medicines, ensuring patient access to essential treatments

### **Improve healthcare costs**

We support public-private partnerships that deliver savings for national health systems



\*\* Support for blood banks: we work with blood banks to support progress towards self-sufficiency in plasma-derived medicines in Spain.

## Social initiatives and investment in the community

**Local development** 

We help develop the local communities

where we operate with job opportunities and



















### **Health and well-being**

We improve access to medical care and promote healthy lifestyle choices











better standards of living



**180+** volunteers **120+** volunteers 250,000 USD 150,000 USD

### **Education**

We promote equal educational opportunities and science through financial aid. sponsorship and grant programs







150,000 USD

**Environmental issues** 

We recover and unlock the value of natural assets through both in-house actions and collaborations with associations



150,000 USD

# **Success stories**



### **Donated to Ukraine**

We have provided medicines and treatment to people affected



### **Our plasma centers drive local** development

**~2,600** activities

**1,800+** employees

25,000+ hours dedicated

+90% donor-center network participation



### **Educational initiatives** in 5 countries

Supporting equity and inclusion in STEM education and scholarship programs, and offering educational resources

### Science in service of the environment

Collaboration with the Triangle Land Conservancy, a U.S. association that leads various programs to make the region healthier from an environmental standpoint.



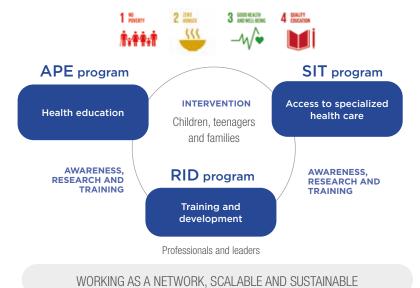
### 6

# We contribute through our foundations



### Improving the health of vulnerable people

Local impact: access to health and well-being for vulnerable young people



**Global impact:** improved access to healthcare in countries with limited resources







### Bioethics as a principle

**We support bioethics** by promoting dialogue between experts in different specialist areas, providing a platform for debate that acts as a meeting place to share reflections on ethics, science and health

28+

workshops, conferences and seminars

2,500+

participants

6

scholarships granted



Since our founding in 1998, we have been committed to spreading the principles of bioethics as a foundation for an ethical attitude among organizations, companies and individuals working in fields related to human health. This is a matter of utmost importance for Grifols and is one of the company's goals for 2030.

NÚRIA TERRIBAS

DIRECTOR OF THE VÍCTOR GRÍFOLS I LUCAS FOUNDATION





### Support for the communities where donors live

**We work hard** to raise awareness of the importance of plasma, recognize the generosity of our donors and make a positive impact on local communities in the U.S.

17

local organizations supported

usd 385,000+

to support social and educational programs for local communities

### Successful cooperations



Support in providing **safe, affordable, accessible homes** for people with learning disabilities in St. Louis, Missouri (U.S.)



We sponsor **Safe Families for Children**, which offers support for parents in Pittsburgh who are struggling to look after themselves or their children















United Nations Global Compact

WE FOLLOW UN GLOBAL COMPACT PRINCIPLES







# We are planet

The future of people goes hand in hand with the future of the planet. We are actively reducing the impact of our activity on the environment, ensuring efficient resource management as part of our commitment to sustainable development, striving to mitigate the impact of climate change and protecting biodiversity.

**Progress in 2022** 

26%

of electricity used comes from renewable sources

74%

of production from facilities with ISO 14001 certification

74%

of production centres have water saving measures in place

# Our top **priorities**



### **Environmental management**



# Resources



in 2022

**58%** waste management

27% water cycle

15% reduction in atmospheric emissions, energy use and others

### 6

# Climate action

We set emission reduction targets, we measure and manage our climate risks and opportunities in line with TCFD\* recommendations, and we have a strategy in place to reduce our impact on climate change

### We are paring down **emissions**

1,323,454 1,416,451

127,596	150,276	105,068
111,435	148,129	95,242
2020	2021	2022

### SCOPE 1

Direct emissions: generated by the business activity itself. Includes direct emissions generated by combustion sources or direct greenhouse gas (GHG) emissions.

### SCOPE 2 (Location-based)

Indirect emissions: generated by energy production, mainly electricity, consumed by the organization

### SCOPE 3

Other indirect emissions: generated by other supplier companies throughout the life cycle of our products or services. Includes business travel, employee transportation and commutes, raw materials, among others

Our action plan will deliver a reduction in GHG emissions per production unit in 2030





Our new Climate Action Policy, approved in 2023, outlines Grifols' specific commitments on climate action to complement the Sustainability Policy, Environmental Policy and Energy Policy

200,310

tCO<sub>2</sub> e scope 1 and 2 Total emissions -32.8%

vs 2021 in absolute value



obiectives

BASED

\*In 2022, Grifols updated the way it measures climate change impact and risk exposure in accordance with the recommendations of the Task Force on Climate-related Financial Disclosures (TCFD). More information available here: Corporate Stewardship Reports (grifols.com)

### **Energy**



51%

48% 2%

natural gas

Total energy use

-1% vs 2021

156,151M

kWh/M€ Consumption relative to sales

-14% vs 2021

### Improving our eco-efficiency

### **Electricity use 451M kWh**

Remained steady despite increased production -5.7% at Biopharma

Gas use

**452M kWh** 

Down -4.7%

-6.4% due to the decrease in natural gas used in the cogeneration plant

### **Committed to renewable energies**

We are slashing emissions by stepping up the use of renewable energies, which now account for **26%** of all the electricity we use



### **Success stories**

The Casa Valdés solar farm was commissioned in Spain as part of the 10-year renewable energy power purchase agreement (PPA) signed with RWE in 2021. The agreement covers the purchase of 26 million kWh a year, avoiding the emission of 5,200t of CO<sub>2</sub>.

# **Biodiversity**

### Safeguarding biodiversity

on our land through our Grifols Wildlife programs is one of our top priorities.

### Protected natural area in North Carolina (U.S.)

We have woodland spanning 121 hectares next to our Clayton (North Carolina) production facility that is certified by Wildlife Habitat Council and offers a natural habitat for a range of different species. There are currently 7 active projects underway.

### Besòs river basin in Barcelona (Spain)

Cooperation agreement with the RIVUS Foundation covering the 2020-2022 period to finance two lines of research and support initiatives in conservation and environmental education on river systems. A series of activities were undertaken in 2022 including various types of environmental education, communication and training in the field of river systems.



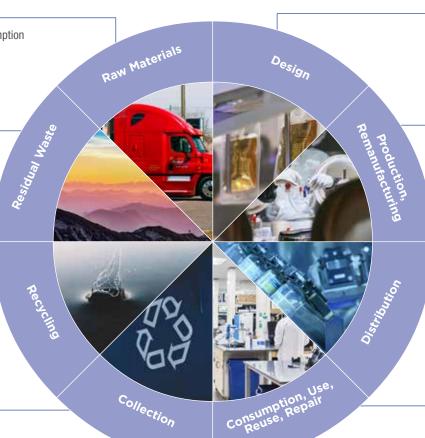
The company's commitment to combat the climate change and protecting biodiversity is supported and driven by the Board of Directors. We ensure that the key climate-related risks are integrated into the decision-making process and strategic planning.

DANIEL FLETA CHIEF INDUSTRIAL OFFICER

# Circular economy

Our environmental management strategy is rooted in a circular economy approach, which seeks to produce goods and services by efficiently harnessing resources and reducing raw material, water and energy use

- Rationalization of cardboard, plastic and caustic soda consumption
- Maximum utilization of raw materials
- Promoting local suppliers
- Route optimization
- Residual waste recovery
- Energy recovery from waste
- Anaerobic digestion
- Zero Waste to Landfill initiative
- In-house treatment of wastewater
- . Minimization of atmospheric emissions
- Recycling of recoverable waste
- Internal reuse of ethanol
- Recovery of intermediate products
- New biological products marketed by the Bio Supplies Business Unit
- SIGRE Integrated Management System for drugs out of specification
- Collection and management of electric and electronic equipment placed in the market



- Environmental criteria in engineering projects
- Eco-design of equipment (diagnostic & engineering)
- Environmental criteria in R&D
- Container and packaging design
- Water recovery systems
- Optimized water consumption
- Energy efficiency
- · Renewable energy consumption
- Cogeneration plant
- LEED/Green Globes building certification
- Optimization of packaging
- Recycled/recyclable packaging materials
- Certification of transport companies
- Optimization of routes and means of transportation
- Reuse of ethanol in production processes
- Intermediate products: PEG + sorbitol
- Grifols Engineering machine manuals
- Equipment manuals (diagnostic)



### **Raw materials**

Plasma is the main raw material used by Biopharma. Ethanol, polyethylene glycol and sorbitol are the core components used in the fractionation and purification of various plasma proteins.

In the Diagnostic Business Unit, the main raw material used in the production of DG-Gel® cards is the plastic used to make the cards themselves



### Waste

We work actively to cut the amount of waste we generate and to recover waste rather than sending it to landfill or for incineration

### **Optimizing waste management**

Waste recovered

22,751

**51%** of waste generated

We reduced the total amount of waste sent to **landfill** to

29%





### **Success stories**

### **Gold level "Zero Waste to Landfill" designation**

Biopharma's industrial facilities in North Carolina boast gold level Zero Waste to Landfill validation, as 99% of waste is diverted from landfill and incineration with energy recovery is used for a maximum of 5% of the waste generated by the facility.

# **GRIFOLS**